Table of Contents

From the Chair | 3
Acknowledgments | 4
Leadership | 5
Faculty & Other Academics | 6
Annual Funding | 7
Extramural Projects | 8
Peer-Reviewed Publications | 10
Honors & Awards | 14
University & Hospital Service | 15
Public Service | 20
Education | 21
Patient Care | 31
Media Coverage | 34
Events & Activities | 35
The Mission of the Department of Family and Community Medicine is to educate students and residents in family medicine with an emphasis on meeting the needs of the economically disadvantaged and the medically underserved; to advance knowledge in family and community medicine; and to develop methods of primary care that are effective, efficient, and accessible to all people.
From the Chair

We are in a time of reform of health care that is unprecedented in my 25 years of working as a family doctor. A powerful wave of transformation of the health care delivery system is occurring – one that puts family medicine front and center.

The UCSF Department of Family and Community Medicine is proud to be at the leading edge of this wave of change. Our vision is to weave together our many strengths to promote a high performing health system that will improve the health of the patients and communities we serve and promote health equity.

In patient care, we are leading the movement to develop and implement innovative models of primary care that are more responsive to the needs of patients and foster joy in practice among primary care team members. We are reforming our teaching programs to ensure that medical education is staying ahead of the curve, preparing health professionals for new practice models and engaging students and residents as active agents of health system improvement.

Our research programs are evaluating primary care innovations and elucidating the factors that contribute to inequities in health. And because we recognize that even the best health care is not enough to create a healthy society, we work in partnership with community organizations and civic agencies locally and globally to address the underlying social and environmental determinants that contribute to health disparities.

I invite you to learn more about the inspiring programs and people of the UCSF Department of Family and Community Medicine!

-Kevin Grumbach, MD
Acknowledgments

Major gift from Tricia and Richard Gibbs helps launch the UCSF Primary Care Leadership Academy

A steep decline in the number of young physicians pursuing family medicine is creating a troubling vacuum – one that a donor family has stepped in to fill.

Richard and Patricia “Tricia” Gibbs, both family physicians and founders of the San Francisco Free Clinic, are committed to helping reverse that trend. Their recent gift to the UCSF Department of Family and Community Medicine established the Primary Care Leadership Academy, led by Margo Vener, MD, and Elisabeth Wilson, MD, MPH, both professors of family and community medicine.

The Academy will serve as a gateway for medical and other health professional students to engage more deeply in primary care and receive more personalized mentoring from faculty.

Tricia says philanthropy is her family’s tradition. Her late father, Warren Hellman, is perhaps best known as the founder and funder of the annual Hardly Strictly Bluegrass Festival in Golden Gate Park. Her aunt, Nancy Hellman Bechtle, is on the UCSF Foundation Board of Directors.

“With the new Primary Care Leadership Academy, we hope to raise the status and visibility of family medicine as an academic specialty and make it more well-known among UCSF students,” Tricia says.

“We also want to help them see that it can be a rewarding career,” adds Richard. “Everyone on our staff loves what we do. It’s never what is behind the door of the exam room but always who is behind the door.”

—By Kate Volkman Oakes (adapted with permission)

The Department of Family and Community Medicine would like to give special mention to the following major donors for their contributions this year.

Apple, Inc.
Joseph C. Barbaccia, MD
Ms. Luise Custer
Fenway Health
Ronald H. Goldschmidt, MD
Mrs. Agnes Gyorgyey Summers
Ms. Judy Harding
Jewish Community Federation
Lam Research Corporation
Schwab Charitable Fund
Mr. Ajay Shar
Mr. Larry H. Smead
Society of Janus
Morey A. Weingarten, MD
Zen Hospice Project
Leadership

Office of the Chair
Kevin Grumbach, MD, Chair
Ronald Goldschmidt, MD, Vice Chair
Teresa Villela, MD, Vice Chair
Lesley McCaskey, Executive Assistant to the Chair

Executive Council
Kevin Grumbach, MD, Department Chair
Ronald Goldschmidt, MD, Vice Chair for Academic Affairs
David Thom, MD, PhD, Director of Research
Teresa Villela, MD, Vice Chair and SFGH Chief of Service
Diana Coffa, MD, Residency Education Director
Margo Vener, MD, Predoctoral Education Director
Ronald Labuguen, MD, Interim Medical Director, SFGH Family Health Center
Katherine Strelkoff, MD, Clinical Director, UCSF Family Medicine at Lakeshore
William Shore, MD, Director of Faculty Mentoring Program
Connie Yu, Director of Administration
Paula Braverman, MD, MPH, Faculty
Margot Hughes-Lopez, MPH, FCM/SFGH Manager
Elisabeth Wilson, MD, MPH, Director of Education
Shelley Adler, PhD, Member-at-Large
Christine Dehlendorf, MD, Member-at-Large
Christine Pecci, MD, Member-at-Large

Clinical Leadership
Teresa Villela, MD, Chief of Service, SFGH
Ronald Labuguen, MD, Medical Director, SFGH Adult Urgent Care Center and Interim Medical Director, SFGH Family Health Center
Lydia Leung, MD, Associate Medical Director, SFGH Family Health Center
Jack Chase, MD, Director of Operations, SFGH Family Medicine Inpatient Services
Margaret Stafford, MD, Education Director, SFGH Family Medicine Inpatient Services
Shieva Khayam-Bashi, MD, Medical Director, SFGH Skilled Nursing Facility
Daniel Pound, MD, Medical Director, UCSF Center for Geriatric Care
Katherine Strelkoff, MD, Medical Director, UCSF Family Medicine Center at Lakeshore
Laura Hill-Sakurai, MD, Associate Medical Director, UCSF Family Medicine Center at Lakeshore

Educational Leadership
Elisabeth Wilson, MD, MPH, Director of Education
Ronald Goldschmidt, MD, Director, Volunteer Clinical Faculty Program, and Co-Director, Continuing Medical Education
Shira Shavit, MD, Co-Director, Continuing Medical Education
Elisabeth Wilson, MD, MPH, Director, Faculty Development Fellowship Program
David Thom, MD, PhD, MPH, Faculty Lead, Postdoctoral Research Fellowship
Margo Vener, MD, MPH, Director, Student Programs

Research Leadership
David Thom, MD, PhD, MPH, Director of Research
<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shelley Adler, PhD</td>
<td>Professor in Residence</td>
</tr>
<tr>
<td>Kevin Barrows, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>Dipesh Bhakta, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Thomas Bodenheimer, MD, MPH</td>
<td>Adjunct Professor</td>
</tr>
<tr>
<td>Paula Braveman, MD, MPH</td>
<td>Professor</td>
</tr>
<tr>
<td>Steve Bromer, MD</td>
<td>Associate Professor</td>
</tr>
<tr>
<td>Quynh Bui, MD, MPH</td>
<td>Associate Clinical Professor</td>
</tr>
<tr>
<td>Jordan Chase, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Daniel Ciccarone, MD, MPH</td>
<td>Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Diana Coffa, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Janet Coffman, MA, MPP, PhD</td>
<td>Associate Adjunct Professor</td>
</tr>
<tr>
<td>Kristen Day, MD</td>
<td>Associate Clinical Professor</td>
</tr>
<tr>
<td>Christine Dehlendorf, MD</td>
<td>Associate Professor in Residence</td>
</tr>
<tr>
<td>Kohar Der Simonian, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Larissa Duncan, PhD</td>
<td>Assistant Professor</td>
</tr>
<tr>
<td>Susan Egerter, PhD</td>
<td>Research Scientist</td>
</tr>
<tr>
<td>Lawrence Fisher, PhD</td>
<td>Professor</td>
</tr>
<tr>
<td>Ronald Goldschmidt, MD</td>
<td>Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Laura Gottlieb, MD, MPH</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Kevin Grumbach, MD</td>
<td>Professor</td>
</tr>
<tr>
<td>Gaetan Habekoss, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Hali Hammer, MD</td>
<td>Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Norman Hearst, MD, MPH</td>
<td>Professor</td>
</tr>
<tr>
<td>Danielle Hessler Jones, PhD</td>
<td>Assistant Adjunct Professor</td>
</tr>
<tr>
<td>Laura Hill-Sakurai, MD</td>
<td>Associate Clinical Professor</td>
</tr>
<tr>
<td>Dana Hughes, DrPH</td>
<td>Adjunct Professor</td>
</tr>
<tr>
<td>JoAnne Keatley, MSW</td>
<td>Academic Coordinator</td>
</tr>
<tr>
<td>Shieva Khayam-Bashi, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>Clarissa Kripke, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>Ronald Labuguen, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>Isabel Lee, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Lydia Leung, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Tenessa MacKenzie, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Kristen Marchi, MPH</td>
<td>Academic Coordinator III</td>
</tr>
<tr>
<td>Andres Marin, MD</td>
<td>Clinical Instructor</td>
</tr>
<tr>
<td>Mary Martin, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Mina Matin, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Todd May, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>Richard McKinney, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>Wolf Mehling, MD</td>
<td>Associate Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Pooja Mittal, DO</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Jessica Muller, PhD</td>
<td>Adjunct Professor</td>
</tr>
<tr>
<td>Jo Marie Munnich, MD</td>
<td>Associate Clinical Professor</td>
</tr>
<tr>
<td>J. Nwando Olayiwola, MD, MPH</td>
<td>Assistant Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Gerry Oliva, MD, MPH</td>
<td>Associate Adjunct Professor</td>
</tr>
<tr>
<td>Ina Park, MD</td>
<td>Assistant Adjunct Professor</td>
</tr>
<tr>
<td>Christine Pecci, MD</td>
<td>Associate Clinical Professor</td>
</tr>
<tr>
<td>Kristen Pellegrino, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Michael Potter, MD</td>
<td>Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Daniel Pound, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>Jonathan Rapp, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>Michael Reyes, MD, MPH</td>
<td>Adjunct Professor</td>
</tr>
<tr>
<td>Jennifer Rienks, PhD</td>
<td>Assistant Researcher</td>
</tr>
<tr>
<td>Diane Rittenhouse, MD, MPH</td>
<td>Associate Professor</td>
</tr>
<tr>
<td>George Saba, PhD</td>
<td>Associate Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Shira Shavit, MD</td>
<td>Associate Clinical Professor</td>
</tr>
<tr>
<td>William Shore, MD</td>
<td>Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Joanne Spetz, PhD</td>
<td>Professor in Residence</td>
</tr>
<tr>
<td>Margaret Stafford, MD</td>
<td>Assistant Clinical Professor</td>
</tr>
<tr>
<td>Katherine Strelkoff, MD</td>
<td>Clinical Professor</td>
</tr>
<tr>
<td>David Thom, MD, PhD, MPH</td>
<td>Professor in Residence</td>
</tr>
<tr>
<td>Margo Vener, MD, MPH</td>
<td>Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Teresa Villela, MD</td>
<td>Professor of Clinical Family and Community Medicine</td>
</tr>
<tr>
<td>Naomi Wortis, MD</td>
<td>Associate Clinical Professor</td>
</tr>
</tbody>
</table>
## Annual Funding FY 2013-2014

<table>
<thead>
<tr>
<th>Category</th>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Clinical Enterprise – Department Patient Care</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>UCSF Health Practices</td>
<td></td>
<td>$2,773,034</td>
</tr>
<tr>
<td>San Francisco General Hospital Practices</td>
<td></td>
<td>6,255,581</td>
</tr>
<tr>
<td>Professional Services Agreements</td>
<td></td>
<td>558,917</td>
</tr>
<tr>
<td><strong>Clinical Total</strong></td>
<td></td>
<td>$9,587,532</td>
</tr>
<tr>
<td><strong>Extramural Awards</strong>*</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Federal Government</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Service</td>
<td></td>
<td>7,471,615</td>
</tr>
<tr>
<td>Research</td>
<td></td>
<td>852,114</td>
</tr>
<tr>
<td>Training</td>
<td></td>
<td>939,847</td>
</tr>
<tr>
<td><strong>Federal Total</strong></td>
<td></td>
<td>$9,263,575</td>
</tr>
<tr>
<td>State Government</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Service</td>
<td></td>
<td>714,753</td>
</tr>
<tr>
<td>Research</td>
<td></td>
<td>1,624,407</td>
</tr>
<tr>
<td>Training</td>
<td></td>
<td>108,388</td>
</tr>
<tr>
<td><strong>State Total</strong></td>
<td></td>
<td>$2,447,547</td>
</tr>
<tr>
<td>Local Government</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Service</td>
<td></td>
<td>336,083</td>
</tr>
<tr>
<td>Research</td>
<td></td>
<td>6,333</td>
</tr>
<tr>
<td>Training</td>
<td></td>
<td>---</td>
</tr>
<tr>
<td><strong>Local Total</strong></td>
<td></td>
<td>$342,416</td>
</tr>
<tr>
<td>Private</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Service</td>
<td></td>
<td>1,558,324</td>
</tr>
<tr>
<td>Research</td>
<td></td>
<td>2,629,512</td>
</tr>
<tr>
<td>Training</td>
<td></td>
<td>133,753</td>
</tr>
<tr>
<td><strong>Private Total</strong></td>
<td></td>
<td>$4,321,589</td>
</tr>
<tr>
<td>Extramural Total</td>
<td></td>
<td>$16,375,127</td>
</tr>
<tr>
<td>Indirect Cost Recovery**</td>
<td></td>
<td>195,572</td>
</tr>
<tr>
<td>Gifts &amp; Endowments</td>
<td></td>
<td>679,994</td>
</tr>
<tr>
<td>Educational Funds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Continuing Medical Education and Faculty Development</td>
<td></td>
<td>409,918</td>
</tr>
<tr>
<td>Hospital and University Funding of Resident Positions</td>
<td></td>
<td>2,208,424</td>
</tr>
<tr>
<td>School of Medicine Teaching Support</td>
<td></td>
<td>508,685</td>
</tr>
<tr>
<td><strong>Education Total</strong></td>
<td></td>
<td>$3,713,662</td>
</tr>
<tr>
<td>State General Fund</td>
<td></td>
<td>1,208,424</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>$31,760,311</td>
</tr>
</tbody>
</table>

*Actual generated direct costs. **Includes only indirect cost recovery returned to the Department.
Extramural Grants Awarded in FY 2013-2014

Title: Assessing Care Integration in the California Safety Net  
Principal Investigator: Kevin Grumbach, MD  
Project Period: 7/1/2013 - 6/30/2014  
Award Amount: $387,764  
Sponsor: Blue Shield of California Foundation

Title: Caring for the End-of-Life Caregiver-Palliative and Integrative Medicine Training for Direct-care Workers to Improve Quality of Life  
Principal Investigator: Shelley Adler, PhD  
Award Amount: $42,098  
Sponsor: Mt. Zion Health Fund

Title: Children's Oral Health  
Principal Investigator: Kevin Grumbach, MD  
Project Period: 7/3/2013 - 7/2/2014  
Award Amount: $58,524  
Sponsor: Metta Fund

Title: Developing an International Research Program in AIDS and Substance Abuse  
Principal Investigator: Norman Hearst, MD, MPH  
Project Period: 7/1/2013 - 6/30/2014  
Award Amount: $7,500  
Sponsor: New Paradigm Fund

Title: Disseminating Information and Attitudes about IUDs Using Virtual Online Social Communities  
Principal Investigator: Christine Dehlendorf, MD, MAS  
Award Amount: $423,500  
Sponsor: William and Flora Hewlett Foundation

Title: Family Practice Residency Training Program - Capitation Funds  
Principal Investigator: Teresa Villela, MD  
Award Amount: $68,820  
Sponsor: Office of Statewide Health Planning & Development

Title: Family Practice Residency Training Program - Special Program  
Principal Investigator: Teresa Villela, MD  
Award Amount: $90,352  
Sponsor: Office of Statewide Health Planning & Development

Title: Health Care Innovation Challenge  
Principal Investigator: Shira Shavit, MD  
Project Period: 7/1/2013 - 6/30/2014  
Award Amount: $216,632  
Sponsor: Foundation for California Community College

Title: Maternal and Infant Health Assessment  
Principal Investigator: Paula Braverman, MD  
Project Period: 7/1/2013 - 6/30/2014  
Award Amount: $2,092,196  
Sponsor: California Department of Public Health

Title: National HIV Training and Technical Cooperative Agreements-Focus Area: HIV/AIDS Medical Homes  
Principal Investigator: Ronald Goldschmidt, MD  
Project Period: 7/1/2013 - 6/30/2014  
Award Amount: $158,139  
Sponsor: Rutgers University

Title: Patient-Centered Support for Contraceptive Decision Making  
Principal Investigator: Christine Dehlendorf, MD, MAS  
Award Amount: $609,522  
Sponsor: Patient-Centered Outcomes Research

Title: Program in Medical Education for the Urban Underserved  
Principal Investigator: Elisabeth Wilson, MD, MPH  
Project Period: 7/1/2013 - 6/30/2014  
Award Amount: $75,000  
Sponsor: California Wellness Foundation

Title: Reducing HIV Transmission in High Prevalence Districts in North West Province, Republic of South Africa through Comprehensive and Integrated Mobile Primary Health Services  
Principal Investigator: Michael Reyes, MD, MPH  
Project Period: 9/30/2013 - 12/31/2013  
Award Amount: $87,101  
Sponsor: University of Washington

Title: Reproductive Health Education in Family Medicine - Abortion Training Program  
Principal Investigator: Kohar Der Simonian, MD  
Project Period: 7/1/2013 - 6/30/2014  
Award Amount: $83,451  
Sponsor: Anonymous

Title: Research and Dissemination Support Related to the Robert Wood Johnson Foundation Commission to Build a Healthier America (CBHA)  
Principal Investigator: Paula Braverman, MD  
Project Period: 1/1/2014 - 12/31/2014  
Award Amount: $159,860  
Sponsor: The Robert Wood Johnson Foundation
Title: Responding to Institutional Homophobia and Transphobia
Principal Investigator: Michael Reyes, MD, MPH
Project Period: 5/1/2014 - 9/30/2014
Award Amount: $19,049
Sponsor: Public Health Foundation, Enterprises, Inc.

Title: Title V, Children with Special Health Care Needs Assessment
Principal Investigator: Jennifer Rienks, PhD
Project Period: 4/1/2014 - 6/30/2014
Award Amount: $38,681
Sponsor: California Department of Health Care Services

Title: Women's Health and Maternal Surveillance Contract
Principal Investigator: Paula Braveman, MD
Project Period: 3/1/2014 - 6/30/2014
Award Amount: $311,993
Sponsor: California Department of Public Health

Title: Workshops for Health Centers Taking Part in the Safety Net Learning Institute
Principal Investigator: J. Nwando Olayiwola, MD
Award Amount: $2,200
Sponsor: Sierra Health Foundation
Peer Reviewed Publications


Honors & Awards

Best Abstract Award, Interdisciplinary Research Group on Nursing Issues, Academy Health
Joanne Spetz

Chancellor’s Faculty Award for Disability Service
Clarissa Kripke

Chancellor’s Advisory Committee on Sustainability Faculty Award
Daniel Ciccarone

Emerging Public Health Professional Award, Harvard School of Public Health
J. Nwando Olayiwola

Junior Scholar Award, Jacobs Foundation Conference
Larissa Duncan

Marshall Memorial Fellowship, German Marshall Fund
J. Nwando Olayiwola

Prevention Laurel for Innovative Programs - Prevent Cancer Foundation, National Colorectal Cancer Roundtable, and the American College of Obstetricians and Gynecologists
Michael Potter

SFGH Krevan’s Award for Outstanding First Year Resident (FCM)
Ignacio Becerra-Licha

Sadie E. Berkove Fellowship
Leah Rorvig

UCSF 15 Years of Service Milestone
Vangie DeGuzman, Alberto Marquez

UCSF Academy of Medical Educators Cooke Award for the Scholarship of Teaching and Learning
Ivan Gomez, Alex Sherriffs, Susan Hughes, Rebecca Lopez (UCSF FCM Fresno)

UCSF Academy of Medical Educators Excellence in Teaching Awards
Jack Chase, Diana Coffa, Laura Hill-Sakurai

UCSF Association of Clinical Faculty Charlotte C. Baer Memorial Award
Jonathan Rapp

UCSF Association of Clinical Faculty Special Recognition Award
Gary Birnbaum

UCSF Clinical and Translational Science Award for Collaboration
Paula Fleisher

UCSF Great People Award
Rachel Willard-Grace

UCSF Hellman Family Award for Early Career Faculty
J. Nwando Olayiwola

UCSF School of Medicine Class of 2014 Resident Teaching Award
Rebecca Lindsay
# University & Hospital Service

## UCSF Systemwide

<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Paula Braveman, MD, MPH</td>
<td>External Advisory Board, UC Merced Center of Excellence on Health</td>
</tr>
<tr>
<td>Daniel Ciccarone, MD</td>
<td>Pacific Rim Research Program, Executive Committee</td>
</tr>
<tr>
<td>Kevin Grumbach, MD</td>
<td>UC Center for Health Quality and Innovation, Operations Committee</td>
</tr>
<tr>
<td>Elisabeth Wilson, MD, MPH</td>
<td>Statewide PR/ME Collaboration</td>
</tr>
</tbody>
</table>

## UCSF Campuswide

<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shelley Adler, PhD</td>
<td>Cancer Disparities Program, UCSF Helen Diller Family Comprehensive Cancer Center</td>
</tr>
<tr>
<td></td>
<td>Curriculum Development Working Group, Center for Innovation in Interprofessional Education</td>
</tr>
<tr>
<td></td>
<td>Dean's Communication Advisory Board</td>
</tr>
<tr>
<td></td>
<td>Interprofessional Education Program</td>
</tr>
<tr>
<td></td>
<td>Pathways Funding Agency</td>
</tr>
<tr>
<td></td>
<td>Professionalism Learning Community</td>
</tr>
<tr>
<td></td>
<td>UCSF Helen Diller Comprehensive Cancer Center, Breast Oncology Program</td>
</tr>
<tr>
<td>Kevin Barrows, MD</td>
<td>UCSF Medical Center Ambulatory Operations Group</td>
</tr>
<tr>
<td>Paula Braveman, MD, MPH</td>
<td>Academic Senate Committee on Equal Opportunity</td>
</tr>
<tr>
<td></td>
<td>Executive Committee of CHARM, UCSF-based NIH-funded Center of Excellence Addressing Adolescent Health</td>
</tr>
<tr>
<td></td>
<td>Laurel Heights Space Planning Committee</td>
</tr>
<tr>
<td></td>
<td>Working Group on Discovery for UCSF Gates-Benioff Preterm Birth Initiative</td>
</tr>
<tr>
<td>Daniel Ciccarone, MD</td>
<td>Academy of Medical Educators</td>
</tr>
<tr>
<td></td>
<td>Center for AIDS Research</td>
</tr>
<tr>
<td>Diana Coffa, MD</td>
<td>Graduate Medical Education Committee</td>
</tr>
<tr>
<td>Janet Coffman, PhD</td>
<td>Campus Council on Faculty Life</td>
</tr>
<tr>
<td></td>
<td>Health Policy &amp; Social Sciences Review Committee, Resource Allocation Program Grants</td>
</tr>
<tr>
<td></td>
<td>Resource Allocation Program for Trainees Review Committee</td>
</tr>
<tr>
<td>Christine Dehlendorf</td>
<td>Hellman Grant Selection Committee</td>
</tr>
<tr>
<td>Larissa Duncan, PhD</td>
<td>UCSF/Benioff/Gates Foundation Preterm Birth Initiative, Knowledge Transfer Working Group Member</td>
</tr>
<tr>
<td>Susan Egerter, PhD</td>
<td>UCSF Faculty Mentoring Program</td>
</tr>
<tr>
<td>Laura Gottlieb, MD, MPH</td>
<td>UCSF Mission Bay Children's Hospital Emergency Room Workflow Planning Task Force</td>
</tr>
<tr>
<td>Kevin Grumbach, MD</td>
<td>UCSF 150th Anniversary Celebration Committee</td>
</tr>
<tr>
<td></td>
<td>University Community Partnership Program</td>
</tr>
<tr>
<td>Hali Hammer, MD</td>
<td>Institute for Physician Leadership, UCSF Center for the Health Professions</td>
</tr>
<tr>
<td>Laura Hill-Sakurai, MD</td>
<td>Living Pride Physicians Champions Group</td>
</tr>
<tr>
<td></td>
<td>Primary Care Operations Group</td>
</tr>
<tr>
<td></td>
<td>University of Utah Primary Care Medical Home Site Visit</td>
</tr>
<tr>
<td>Clarissa Kripke, MD</td>
<td>Chancellor's Advisory Committee on Disabilities Issues</td>
</tr>
<tr>
<td>Wolf Mehling, MD</td>
<td>UCSF Center of Excellence in Pain Education</td>
</tr>
<tr>
<td>Pooja Mittal, DO</td>
<td>UCSF Preterm Birth Initiative (PTBI)</td>
</tr>
<tr>
<td>Jo Marie Munnich, MD</td>
<td>Patient-Centered Medical Home Certification Committee</td>
</tr>
<tr>
<td>J. Nwando Olayiwola, MD, MP</td>
<td>UCSF Primary Care Strategies Committee</td>
</tr>
<tr>
<td>Michael Potter, MD</td>
<td>CTSI Community Engagement and Health Policy Program</td>
</tr>
<tr>
<td>Michael Reyes, MD, MPH</td>
<td>AIDS Research Institute (ARI) Executive Committee</td>
</tr>
<tr>
<td></td>
<td>Center for HIV Information (CHI)</td>
</tr>
<tr>
<td></td>
<td>Centers For AIDS Research (CFAR) Scientific Council</td>
</tr>
<tr>
<td></td>
<td>UCSF Preterm Birth Initiative (PTBI)</td>
</tr>
<tr>
<td>George Saba, PhD</td>
<td>Social and Behavioral Science Steering Committee</td>
</tr>
<tr>
<td></td>
<td>Bioterrorism Committee (Mental Health Disaster Planning)</td>
</tr>
<tr>
<td>Teresa Villela, MD</td>
<td>SFGH Medical Executive Committee</td>
</tr>
<tr>
<td>Elisabeth Wilson, MD, MPH</td>
<td>UCSF 2.0 Initiative</td>
</tr>
</tbody>
</table>

15
School of Medicine

Shelley Adler, PhD
AMA Transformations Grant
Proposal Development and Writing Team
Bridges Anchor Committee
Bridges Block Structure Redesign Working Group
Bridges Foundational Sciences Steering Committee
Committee on Student Welfare
Educational Research Advisory Committee, Office of Medical Education
Haile T. Debas Academy of Medical Educators
Haile T. Debas Academy of Medical Educators Innovations Funding Committee
Social and Behavioral Sciences Longitudinal Curricular Theme

Daniel Ciccarone, MD
Mini-Clinical Performance Examination
Observed Structured Clinical Examination (OSCE)
UCSF Medical Student Homeless Clinic
UCSF School of Medicine “Flu Crew”

Diana Coffa, MD
Academy of Medical Educators Membership Task Force

Laura Gottlieb, MD, MPH
Development and Behavioral Pediatrics Task Force
UC Berkeley Joint Medical Program Admissions Committee

Kevin Grumbach, MD
Budget Committee, SFGH Associate Dean’s Office
Chairs and Directors Council on Diversity
Clinical Funds Flow Transition Oversight Committee

Program in Medical Education for the Urban Underserved Executive Committee
School of Medicine Bridges Curriculum, Executive Advisory Committee
School of Medicine Bridges Curriculum, Foundational Sciences Steering Committee
Stewardship Review Committee, Chair of UCSF Department of Physical Therapy and Rehabilitation Science

Hali Hammer, MD
Bridges Leadership and Design Group
Lydia Leung, MD
AIR Health Coaching Study Advisory Board
Blue Shield of San Francisco Women’s Health Workgroup, SFDPH
Care Transitions Task Force, San Francisco General Hospital

Richard McKinney, MD
UCSF OSCE Program (CBXMS 3), Mentor

J. Nwando Olaiyiwola, MD, MPH
Center for Innovation in Access and Quality
SFDPH CMS Incentive Program Primary Care Coordinating Committee

David Thom, MD, PhD
Center for Excellence in Primary Care Leadership Committee
CTSI Community Engagement Program
Research Allocation Program
Research Evaluation and Allocation Committee (REAC)
SF Bay Collaborative Research Network Steering Committee
UCSF Research Allocation Program (RAP) Review Committee

Margo Vener, MD, MPH
Ambulatory Care Working Group for ICSC
Bridges Curriculum to Leadership and Discovery
Clinical Core Operating Committee
Clinical Core Operations Committee
Committee on Curriculum and Educational Policy
Integrated Core Steering Committee
Longitudinal Clinical Experience Committee,
Longitudinal Integrated Clerkship Committee
Medical Student Screening Committee

Teresa Villela, MD
UCSF Graduate Medical Education Committee

Elisabeth Wilson, MD, MPH
Academy of Medical Educators, Educational Policy and Advocacy Working Group
Admissions Review Committee
Bridges Deep Explore Committee
Bridges Foundations II Committee
Bridges Institute Steering Committee
Bridges Student Experience Task Force
Culture of Leadership Pilot
Faculty Development Advisory Committee
Global Health Faculty Interest Group
Graduate Medical Education Curriculum Committee
LGBT Learners in Global Health Settings Task Force
LGBTQI Suitcase Clinic
**Naomi Wortis, MD**  
Pathway to Discovery in Health & Society  
Pathways to Discovery Board  
PRIME-US Oversight Committee

**School of Nursing**  
**Kohar Der Simonian, MD**  
UCSF NP-MEPN Program

**School of Pharmacy**  
**Michael Potter, MD**  
Strategic Planning Committee

## Hospital & Health Systems

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Kevin Barrows, MD</strong></td>
<td>Cancer Awareness, Resource and Education (CARE) Program – SFGH</td>
</tr>
<tr>
<td><strong>Paula Braveman, MD, MPH</strong></td>
<td>CDPH Office of Health Equity Advisory Committee</td>
</tr>
<tr>
<td><strong>Jordan Chase, MD</strong></td>
<td>SFGH 3P/Kaizen Workshops – 1. Workflow Design, 2. Multidisciplinary Team</td>
</tr>
<tr>
<td><strong>SFGH Care Transitions Task Force</strong></td>
<td></td>
</tr>
<tr>
<td><strong>SFGH Computerized Provider Order Entry (CPOE) Working Group</strong></td>
<td></td>
</tr>
<tr>
<td><strong>SFGH Hearts Grant Patient Education Hub</strong></td>
<td></td>
</tr>
<tr>
<td><strong>SFGH Hospital Ethics Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>SFGH Inpatient Census Sharing Taskforce</strong></td>
<td></td>
</tr>
<tr>
<td><strong>SFGH Medication Use and Safety Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>SFGH Patient Capacity and Medical Decision Making Working Group</strong></td>
<td></td>
</tr>
<tr>
<td><strong>SFGH Patient Education Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Diana Coffa, MD</strong></td>
<td>Chronic Pain Advisory Committee for SFHN and SFDPH</td>
</tr>
<tr>
<td><strong>Kohar Der Simonian, MD</strong></td>
<td>SFGH Women’s Option Center</td>
</tr>
<tr>
<td><strong>Laura Gottlieb, MD, MPH</strong></td>
<td>SFGH Training and Education Program for Urban Populations (STEP UP) Planning Committee</td>
</tr>
<tr>
<td><strong>Kevin Grumbach, MD</strong></td>
<td>SFDPH Primary Care Delivery System Reform Coordinating Committee</td>
</tr>
<tr>
<td><strong>UCSF Blue Shield and Health Net ACO Clinical Leadership Teams</strong></td>
<td></td>
</tr>
<tr>
<td><strong>UCSF Clinical Enterprise Strategic Planning Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>UCSF Clinical Enterprise Strategic Planning Committee, Accountable Care Organization Planning and Implementation Work Groups</strong></td>
<td></td>
</tr>
<tr>
<td><strong>UCSF Health System Leadership Executive Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>UCSF Medical Group Executive Board</strong></td>
<td></td>
</tr>
<tr>
<td><strong>UCSF Primary Care Strategies Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Hali Hammer, MD</strong></td>
<td>San Francisco Health Plan Performance Improvement Program Advisory Committee</td>
</tr>
<tr>
<td><strong>San Francisco Health Plan Provider Advisory Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>San Francisco Health Plan Quality Improvement Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Ronald Labuguen, MD</strong></td>
<td>San Francisco Department of Public Health, CareLinkSF Leadership Team</td>
</tr>
<tr>
<td><strong>San Francisco General Hospital and Trauma Center, Rebuild Transition Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>San Francisco General Hospital and Trauma Center, Revenue Cycle Committee</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Isabel Lee, MD</strong></td>
<td>SFGH Specialty and Primary Care Work Groups: Women’s Health</td>
</tr>
<tr>
<td><strong>Lydia Leung, MD</strong></td>
<td>eCW Family Health Center Leadership Team</td>
</tr>
<tr>
<td><strong>eCW Family Health Center Superuser Workgroup</strong></td>
<td></td>
</tr>
<tr>
<td><strong>eCW OB Standardization Workgroup</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Family Health Center CareLinkSF/eCW Implementation</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Family Health Center, Management Team</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Family Health Center, Scheduling Management Team</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Post-Discharge Standards Workgroup, San Francisco General Hospital</strong></td>
<td></td>
</tr>
<tr>
<td><strong>San Francisco Health Network Care Management Collaborative</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Mary Martin, MD</strong></td>
<td>Primary Care Strategies Committee; Patient-Centered Medical Home Subgroup</td>
</tr>
<tr>
<td><strong>Mina Matin, MD</strong></td>
<td>SFDPH HIV Quality Improvement Committee</td>
</tr>
<tr>
<td><strong>Todd May, MD</strong></td>
<td>Code of Professional Conduct Committee</td>
</tr>
</tbody>
</table>

17
DPH Integrated Steering Committee (and sub-committees)
Joint Conference Committee
Medical Executive Committee, SFGH
San Francisco Health Plan Quality Improvement Program Advisory Committee
SFGH Accreditation, Licensing, and Certification Committee
SFGH Administrative Operations Committee
SFGH Bylaws Committee
SFGH Compliance Committee
SFGH Disaster Committee
SFGH Executive Committee
SFGH Facilities Advisory Board Committee
SFGH Information Systems Steering Committee
SFGH Medical Staff Nominating Committee
SFGH Medical Staff Nominating Committee
SFGH Performance Improvement and Patient Safety Committee
SFGH Privacy Committee
SFGH Quality Counsel
SFGH Risk Management Committee
SFGH Utilization Management Committee
SFGH-UCSF Affiliation Agreement Strategy Group
Pooja Mittal, DO
IRIS Advisory Board, SFDPH
Perinatal Linkage Committee
Perinatal NCCC Core Leadership Group
SF Perinatal & Newborn Pertussis and Flu Collaborative
Timely Access to Prenatal Care Working Group, SFDPH
QI Committee for Pediatrics and Adolescents
J. Nwando Olayiwola, MD, MPH
SFDPH CMS Incentive Program Primary Care Coordinating Committee
George Saba, PhD
Ethics Committee, Community Health Network - SFGH
Family Health Center Pain Squad-SFGH
Family Health Center Patient Advisory Board - SFGH
Family Health Center Safety Committee, Community Health Network – SFGH
Margaret Stafford, MD
Longer-term Antibiotics Task Force, San Francisco General Hospital
Credentials Committee, San Francisco General Hospital
Teresa Villela, MD
SFGH Medical Executive Committee
SFGH Medical Staff Bylaws Committee
Elisabeth Wilson, MD, MPH
SFGH Training and Education Program for Urban Populations (STEP UP) Planning Committee
SFGH Faculty Development
Naomi Wortis, MD
SFGH Training and Education Program for Urban Populations (STEP UP) Planning Committee

Departmental Service

Shelley Adler, PhD
FCM Promotions and Advancement Committee
FCM Working Group on Palliative Care
OCIM Executive Committee
Paula Braveman, MD, MPH
Diversity Committee
Executive Council
FCM Jonathan Rodnick Colloquium, Planning and Abstract Review Committee
FCM Promotions and Advancement Committee
FCM Website Committee
Jordan Chase, MD
Resident IT User’s Group
Palliative Care Workgroup
Global Health Task Force
Daniel Ciccarone, MD, MPH
Education Advisory Group
Promotions Committee
Janet Coffman, PhD
Harold S. Luft Mentoring Award Committee
Research Seminar Committee
Christine Dehleendorf, MD
Family Planning Fellowship Selection Committee
FCM Jonathan Rodnick Colloquium, Planning and Abstract Review Committee
FCM Promotions Committee
Obstetrics, Gynecology and Reproductive Sciences Faculty Search Committee
Larissa Duncan, PhD
T32 Postdoctoral Fellowship Steering Committee, NIH/NCCAM Training in Research in Integrative Medicine (TRIM) Program, Osher Center for Integrative Medicine
Susan Egerter, PhD
FCM Website Committee
Hali Hammer, MD
Executive Council
Residency Program Selection Committee
SFGH Family and Community Medicine Quality Improvement Program
Norman Hearst, MD, MPH
Scientific Review Committee
Danielle Hessler, PhD
FCM Jonathan Rodnick Colloquium
Clarissa Kripke, MD
FCM Jonathan Rodnick Colloquium, Peer Review Committee
Department of Family and Community Medicine Standing Committee on Diversity

Ronald Labuguen, MD
School of Medicine Office of Outreach and Academic Advancement

Isabel Lee, MD
Resident Selection Committee

Mina Matin, MD
FCM Residency Applicant Review Committee Member
FCM Jonathan Rodnick Colloquium, Peer Review Committee

Wolf Mehling, MD
Clinical Operations Committee of the Osher Center Clinic
Manager Monthly Research Conferences, Osher Center

Pooja Mittal, DO
Admissions Committee, Family and Community Medicine Residency Program
Advanced Life Support in Obstetrics, FCM
Baby Friendly Task Force
Pediatrics Advisory Council, San Francisco

Jo Marie Munnich, MD
PCMH Certification Committee

Ina Park, MD, MD
FCM Promotions and Tenure Committee

Michael Potter, MD
FCM Advancement Committee
Advisory Committee, Population Sciences Division of the UCSF Helen Diller Comprehensive Cancer Center

Jennifer Rienks, PhD
Jonathan Rodnick Colloquium Coordinating Committee

George Saba, PhD
Departmental Diversity Committee
Departmental Educational Leadership Committee
Faculty Project Funding Steering Committee
Jonathan Rodnick Colloquium Coordinating Committee

Joanne Spetz, PhD
Center for the Health Professions, Director’s Advisory Committee
Center for the Health Professions, Project Directors/Managers Committee
Center for the Health Professions, Research PIs Committee
Center for the Health Professions, Research Team Task Force
Community Health Systems, Comprehensive Exam Grading
Community Health Systems, Merit Review Committees
Institute for Health Policy Studies, Faculty Appointment Committee
Institute for Health Policy Studies, Health Policy Seminar Planning Committee

Margaret Stafford, MD
Advisor-Advisee Working Group
Clinical Competency Committee
Promotions Committee
Resident Selection Committee
FCM Jonathan Rodnick Colloquium

David Thom, MD, PhD
Advancements and Promotions Committee
Committee on Research Strategic Planning

Departmental Research Seminar
Departmental Scientific Review Committee
Executive Council
Primary Care Research Fellowship Program

Margo Vener, MD, MPH
Academy of Medical Educators Liaison to SFGH
FCM Executive Committee
Family Medicine Residency Program Intern Selection Committee
Search Committee for Faculty Team Leads
Primary Care Leadership Academy Director
Primary Care Leadership Academy Planning Group

Teresa Villela, MD
Advancement and Promotions Review Committee
Executive Committee
Residency Program Curriculum Development and Evaluation Committee
Residency Program Outreach and Diversity Task Force
Resident Selection Committee

Elisabeth Wilson, MD, MPH
Clinical Competence Committee
Diversity Committee
Executive Council
Greater Bay Area Family Medicine Education Collaborative
Health Policy Interest Group
Primary Care Practice and Curriculum Transformation Group
Residency Selection Committee
Public Service

Shelley Adler, PhD
In-Home Supportive Services
Consortium, Training Academy for
Personal Caregivers and
Assistants
San Francisco Palliative Care Task
Force

Paula Braveman, MD, MPH
Scientific Planning Committee,
Overcoming Health Disparities in
the Bay Area Using HIV/AIDS as a
Model
Stanford University Steering
Committee on Population Disparity
of Preterm Birth in California

Quynh Bui, MD
Physicians for Human Rights

Jordan Chase, MD
Integrated Health Program –
RAAN, Nicaragua: Academic-
NGO-National Health Ministry
(MINSA) public health partnership
in Northeastern Nicaragua

Daniel Ciccarone, MD
Homeless Youth Alliance

Christine Dehlendorf, MD
Reproductive Youth Alliance

Larissa Duncan, PhD
IM4US (Integrated Medicine for the
Underserved), Multidisciplinary
Committee

One Brick
San Francisco Food
San Francisco Unified School
District

Ronald Goldschmidt, MD
Soccer Referee - San Mateo,
Burlingame, Foster City, Redwood
City, San Francisco Public Schools

Kevin Grumbach, MD
California Assembly Health
Committee, Hearing on the Medical
Home
Connecticut Institute for Primary
Care Innovation (CIPCI) Primary
Care Policy Council
Institute of Medicine, Committee on
Quality Measures for the Healthy
People Leading Health Indicators
Institute of Medicine, Report on the
CTSA Program at NIH

Let’s Get Healthy California,
Workgroup on Health Delivery
Redesign
San Francisco Department of
Public Health Community Health
Improvement Process Leadership
Council
San Francisco Department of
Public Health Integrated Delivery
System Prevention Work Group
San Francisco Health Improvement
Partnerships (SFHIP) Steering
Committee
SFHIP Children’s Oral Health
Strategic Plan Steering Committee
SFHIP Hepatitis B Quality
Improvement Collaborative

Norman Hearst, MD, MPH
New Paradigm Research Fund

Ronald Labuguen, MD
Mabuhay Health Center
Pilipino Senior Resource Center
United Ilocano Association of
Tidewater
Mary Martin, MD
UCSF PlaySafe Cardiac Physicals

Mina Matin, MD
Family Service Network

Richard McKinney, MD
President, IM4US (Integrated
Medicine for the Underserved)

Jessica Muller, PhD
Guide Dogs for the Blind

Jo Marie Munnich, MD
One Kid At A Time Fitness Club,
Marin City

J. Nwando Olayiwola, MD, MPH
Children’s Nursery Worker, First
Assembly of God
Connecticut Childhood Obesity
Planning Committee of Save the
Children and the American Heart
Association
GIRLTALK, Inc. for HIV/AIDS
Education for Minority Adolescent
Females
Recess Rocks™ Campaign to
Prevent Childhood Obesity
Text4Baby® program of the
Healthy Mothers, Healthy Babies
Coalition

Michael Potter, MD
American Cancer Society, Peer
Reviewer, Cancer Control and
Prevention, Psychosocial and
Behavioral Research Program
California Department of Health,
California Comprehensive Cancer
Control Plan Revision Committee
Camp Tawonga, Camp Doctor
National Colorectal Cancer
Roundtable, Chair, Professional
Education and Practice Committee

Michael Reyes, MD, MPH
Drew Cares International (DCI), an
affiliate of Charles R. Drew
University of Medicine and Science
(CDU)
National Alliance for HIV Education
and Workforce Development
(NAHEWD)
National Clinicians’ Consultation
Center

Jennifer Rienks, PhD
Marin Healthcare District
President, Health Council of Marin

George Saba, PhD
Leukemia and Lymphoma Society,
Seattle, Washington; Palo Alto,
California
Loaves and Fishes, San Jose,
California
National Alopecia Areata
Foundation
Secular Franciscan Order,
Commission on Work and Justice,
Burlingame, California

Joanne Spetz, PhD
Hillsdale High School Music
Boosters
MIT Club of Northern California

David Thom, MD, PhD
National Advisory Board Member,
Corporate Health Improvement
Program

Elisabeth Wilson, MD, MP
Bay Area Schweitzer Fellows
Program
Clinic by the Bay
Huckleberry Youth Programs

Naomi Wortis, MD
Bayview Live
Mission Boys & Girls Club
Education

The Department of Family and Community Medicine plays a leading role in a full continuum of educational programs at UCSF.

- Our faculty ensures that every UCSF medical student is taught fundamental generalist clinical skills and patient-centered primary care.
- We emphasize preparation of culturally competent family physicians to meet the needs of underserved communities through a family medicine residency training program at San Francisco General Hospital and five other affiliated family medicine residency programs in Northern California.
- We are training the next generation of academic leaders in family and community medicine through family medicine postdoctoral research and faculty development fellowships.
- We provide continuing medical education courses and other educational support to practicing physicians and health professionals.

Director of Education: Elisabeth Wilson, MD, MPH

Predoctoral Education

The Department of Family and Community Medicine is actively involved in learning opportunities at all levels of medical school education. In the Essential Core Curriculum, FCM faculty are involved in Foundations of Patient Care (FPC) and teach in small groups, provide physical examination instruction, and give lectures. In the Clinical Core, FCM 110 is a required six-week clerkship offered at sites in San Francisco, Salinas, and Fresno. The Longitudinal Clinical Experience (LCE) and Model SFGH in the third year are directed by FCM faculty. A wide variety of electives, including clinical and research experiences, are offered throughout all four years of medical school. Through their involvement in required and elective courses, students are given the chance to learn about and experience the many facets and multiple opportunities of Family Medicine.
Predoctoral Leadership
Margo Vener, MD, Director of Predoctoral Education, Clerkship Director
Roy Johnston, Student Programs Manager, Clerkship Administrator
Sandi Borok, Model SFGH Administrator, Curriculum Program Administrator

Site Directors
Laura Hill-Sakurai, MD, UCSF Family Medicine Center at Lakeshore
Jamie Weinstein, MD, and Laurie Cederberg, MD, Santa Rosa Family Medicine Residency
Adam Bolour, MD, Natividad Medical Center, Salinas
Erica Hansen, MD, and Lindsey Maggi Pierce, MD, Kaiser–Oakland
Hugh Yang, DO, Community Regional Medical Center, Fresno

The Primary Care Leadership Academy
The Primary Care Leadership Academy is a collaboration of UCSF students, residents, and faculty working together to engage in primary care transformation, enhance community health outreach, optimize primary care education, mentor primary care career choice, and promote primary care advocacy.

The Primary Care Leadership Academy at UCSF seeks to engage students, residents and faculty in practicing primary care, engaging in primary care innovation efforts, promoting primary care careers, developing mentorship, increasing the status of primary care, and advocating locally and nationally for efforts to improve primary care and preventive health efforts.

Program Leadership
Margo Vener, MD, MPH
Elisabeth Wilson, MD, MPH

Program in Medical Education for the Urban Underserved (PRIME-US)
PRIME-US is part of a statewide initiative to increase the number of physicians working in underserved communities. FCM faculty and staff have held leadership roles in PRIME-US since it was launched in 2006. The five-year longitudinal program offers student participants the unique opportunity to pursue their interest in working with urban underserved populations at the individual, group and community levels. The curriculum includes a summer orientation, monthly seminars and site visits, community engagement and projects, clinical placements in underserved settings, leadership development opportunities, a required master’s degree, and strong mentorship.

Program Leadership (representing Family and Community Medicine)
Kevin Grumbach, MD, Chair, Oversight Committee
Elisabeth Wilson, MD, MPH, Program Faculty
Aisha Queen-Johnson, MSW, Program Manager
Family Medicine Residency Education

San Francisco General Hospital (SFGH)

Program Director: Diana Coffa, MD
Program Manager: Erin Hammer
Number of Residents: 45 Residents and 3 Chief Residents

The UCSF Family and Community Medicine Residency Program is based at San Francisco General Hospital (SFGH) and within the Department of Public Health’s San Francisco Health Network. Since 1973, the residency program has trained 405 family physicians for practice in urban, underserved communities. More than 60% of our graduates currently practice in state or federally designated shortage areas, primarily in community-based health centers or public-hospital-based clinics that provide primary care to low-income, underserved communities. Residents come from all corners of the globe, speak 9 different languages, and share a passion for social justice and healthcare equity.

Graduating Class of 2014

Renee Betancourt, MD
Rossan Chen, MD, MPH
Lakisha Garduno, MD
Monica Hahn, MD, MPH
Aleka Heinrici, MD

Leslie Lane, MD, MPH
Mark Lin, MD
Fernando Maldonado, MD
Ivel Morales, MD
Christina Palmer, MD

Thearith Seng, MD
Nina Patel, MD
Elizabeth Perez, MD, MPH
Lealah Pollock, MD, MPH
Ariel Zodhiates, MD
Contra Costa Regional Medical Center

Program Director: Kristin Moeller, MD
Program Coordinator: JoAnn Valencia
Number of Residents: 42 residents

The Contra Costa Family Medicine Residency Program is a training program located in the San Francisco Bay Area with more than 35 years of excellence in Family Medicine education. We serve a diverse patient population and are committed to caring for the underserved. Our goal is to produce leaders in clinical Family Medicine skilled in the full breadth and depth of our discipline.

Located in Martinez (pop. 30,000), an East Bay community just 35 miles from San Francisco and 20 miles from Berkeley, we are vigorously committed to primary care, teaching, care of the underserved, and the promise of family practice. We have no competing residencies, and our new and financially secure county hospital provides an ideal setting for training.

Graduating Class of 2014
John Froyd, MD
Christina Hamilton, MD
Jessica Hamilton, MD
Geena Jester, MD
Abby Luensmann, MD
Joseph Mega, MD
Monika Mehrns, DO
Rohan Radhakrishna, MD
Jeana Radosevich, MD
Abby Rardin, MD
Jason Reinking, MD
Leah Schweid, MD
James Walls, MD
Courtney Wright, MD
Kaiser Permanente Napa-Solano

Program Director: Ted O'Connell, MD
Program Coordinator: Elizabeth Kleier
Number of Residents: 6 Residents

The Kaiser Permanente Napa-Solano Family Medicine Residency Program seeks to provide outstanding training in full spectrum Family Medicine that will prepare graduates to excel in any practice setting and to be leaders and innovators in Medicine. Residents care for a large, diverse patient population longitudinally through all aspects of the continuum of care. In 2014, Kaiser Permanente Napa-Solano welcomed its first class of residents.

Entering Class of 2014

Violeta Barroso, MD  Elizabeth Iten, MD  Candace Pau, MD
Joelle Birnberg, MD  Elise Nissen, MD  Geoff Winder, MD
Natividad Medical Center

**Program Director:** Steven Harrison, MD  
**Program Secretary:** Claudia Tovar  
**Number of Residents:** 25 Residents

The mission of the Natividad Family Medicine Residency Program is to educate residents in the principles and practice of Family Medicine and prepare them to provide continuous, comprehensive, and culturally sensitive contextual care to underserved and rural populations. The residency is a strong, integral part of the community, and residents' dedication to outstanding patient care and broad-based Family Medicine is appreciated and admired by all.
Santa Rosa Family Medicine Residency

Program Director: Jeff Haney, MD
Program Coordinator: Kasey Deis
Number of Residents: 36 Residents

The Santa Rosa Family Medicine Residency is a community-based program that trains full-spectrum family physicians. The program features a humanistic approach to personal and professional development, resident-driven education, academic rigor, and innovative training. Residents treat a population of multicultural, multilingual and underserved patients.

Graduating Class of 2014

Katya Adachi, MD  Adam C. Francis, MD  Ember Keighley, MD, MPH
Alison Block, MD  Aaron D. Greenblatt, MD  Jennifer King, MD
Hana M. Clark, DO  Ann Griego, MD, MS  Trevor J.V. Moerkerke, MD
Yael T. Eskinazi, MD  Scott Karpowicz, MD  Sarah B. White, MD
UCSF/ Fresno Community Regional Medical Center

Program Director: Ivan Gomez, MD
Program Coordinator: Susan Jensen
Number of Residents: 33 Residents and 2 Chief Residents

The UCSF Fresno Family Medicine Residency is a dynamic program which has graduated more than 350 residents since its inception in 1970. It is a model for community-based training, balancing the service and education needs of a large multi-cultural underserved population. UCSF Fresno offers outstanding ambulatory and inpatient care, including obstetrics, in a variety of settings. The program is distinguished by its urban and rural family health centers, and by its weekly educational half-days covering behavioral science, family medicine, geriatrics, and procedural skills topics.

Graduating Class of 2014

Oscar Hernandez, MD       Mary McLain, MD       Chris Nerantzinis, MD
Shruti Joseph, MD          Michael Moua, MD       Muhammad Riaz, MD
Mario Martinez, MD         Michael Moya, MD       Melinda Trevino, MD
Logan Mcghan, MD           Subathra Murugaiah, MD
Postdoctoral Fellowship Programs

Northern California Faculty Development Fellowship

Fellowship Director: Elisabeth Wilson, MD, MPH
Associate Program Director: Brian M. Johnson, MD

Since 1990, the UCSF Department of Family and Community Medicine has offered a Faculty Development Fellowship Program for faculty in family medicine residency programs and departments in Northern California. Over 300 fellows have completed the program, many of whom now hold leadership positions throughout Northern California.

This one-year fellowship focuses on the knowledge, attitudes, and skills needed to be an effective faculty member. The fellowship meets eight times for three-day residential sessions, held monthly in the San Francisco Bay Area from October through May.

In the setting of a supportive learning community, the fellowship curriculum includes:
- Teaching Skills
- Curriculum Design and Evaluation
- Leadership Skills
- Professional Development
- Scholarly Work
2013-2014 Faculty Development Fellows

Andrea Clarke, MD  Erin Lunde, MD, MPH  John E. Silva, MD  
Christopher Crossland, MD  Katherine Mansalis, MD  Mark Sloan, MD  
Courtney Dawley, DO  Mark Moeller, MD  Gretchen Webb-Kummer, MD,  
George Neves, MD  Lisa Quinones, MD  PhD  
Tai Roe, MD, PhD  

UCSF Primary Care Research Fellowship

Fellowship Director (FCM): David Thom, MD, PhD

The UCSF Department of Family and Community Medicine collaborates with the UCSF Division of General Internal Medicine to administer a Primary Care Research Fellowship.

The UCSF Primary Care Research Fellowship offers a unique opportunity for recent family medicine graduates interested in a rigorous training program in research skills to equip them for careers in research.

2014-2016 Fellow: Anjana Sharma, MD

Area of Focus: Patient engagement in primary care practice transformation

Mentors: Kevin Grumbach, Nwando Olayiwola, David Thom
Patient Care

Adult Urgent Care Center at SFGH

Medical Director: Ronald Labuguen, MD

The Adult Urgent Care Center (UCC) is open to adult residents of San Francisco in need of same day walk-in medical care. The UCC medical staff provides a wide range of diagnostic and treatment services, including respiratory, cardiovascular, gastrointestinal, gynecological, orthopedic, neurological, dermatological, infectious diseases, and some outpatient clinic procedures. Some patients are referred by the SFGH Emergency Department, and some patients refer themselves. The UCC also runs the Primary Care Pathway program, which connects patients with uncontrolled diabetes and/or hypertension to their own primary care provider. The UCC is open 7 days a week, 365 days a year.

Family Health Center at SFGH

Interim Medical Director: Ronald Labuguen, MD
Associate Medical Director: Lydia Leung, MD

The Family Health Center (FHC) provides the full scope of family medicine services for children, adolescents, adults, the elderly, and homebound patients. Our services include continuity and urgent care for all ages, prenatal care and perinatal case management, family planning, HIV family clinic services, well child care, minor office procedures, mental health services, social services, substance abuse counseling, nutrition consultation, diabetes education and case management, nurse care management and more. Care is delivered within a primary care continuity provider model that optimizes use of health care resources. FHC patients reflect the rich
ethnic and socioeconomic diversity of San Francisco – they speak twenty-nine different languages, 70% are ethnic minorities, 60% are uninsured, 25% receive Medi-Cal, and 2% are homeless.

**SFGH Family Medicine Inpatient Service**

**Director of Operations:** Jack Chase, MD  
**Education Director:** Margaret Stafford, MD

The Family Medicine Inpatient Service (FMIS) provides acute inpatient care to adults. The FMIS medical staff is made up of four intern residents, four senior residents, one chief resident and two attending physicians. The team provides care for acute illnesses such as sepsis, COPD, CHF and GIB, as well as for complications from chronic diseases including diabetes, hypertension, HIV/AIDS and cancer. Patients are admitted from the FHC, SFGH Emergency Department, the Primary Care Network Clinics of the San Francisco Department of Public Health (DPH), and the San Francisco Community Consortium Clinics. FMIS collaborates with medical and surgical consultative services in co-management of complex patients and in development of innovative educational and quality improvement programs. The FMIS sees an average of 18.8 patients each day, with 1,366 patients treated each year.

**SFGH Skilled Nursing Facility**

**Medical Director:** Shieva Khayam-Bashi, MD

The SFGH Skilled Nursing Facility at San Francisco General Hospital provides skilled nursing and rehabilitation care in an outpatient unit. The most common indications for care at the SNF include continuation of IV antibiotics, wound care, and short-term rehabilitation. The staff’s deeper mission is to provide a holistic and interdisciplinary model of care, addressing our patients’ needs for healing and recovery from a bio-psychosocial and spiritual level. We try to maintain an atmosphere of acceptance, community, compassion and encouragement. Through regular contact with caring staff from multiple disciplines – family practice, nursing, rehabilitation, nutrition, social work, and activities – SNF patients return to a level of independent function. Many patients regain a sense of community, self-respect and purpose.

**New Generation Health Center (Young Adult Clinic)**

**Medical Director:** Kohar Der Simonian, MD

“New Gen,” a collaboration between the Departments of Obstetrics and Gynecology and Family and Community Medicine, provides care to approximately 5,500 young people aged 12-24 years, the majority of whom are low-income. With a goal to decrease the number of unintended pregnancies and sexually transmitted infections among high risk youth in San Francisco, New Gen employs a comprehensive model of care, including high quality, youth-friendly reproductive health care, community education about the risks of teen pregnancy and STD transmission, and research studies on adolescent reproductive health issues. “Answers, not Attitude” is the New Gen motto.
UCSF Center for Geriatric Care

Medical Director: Daniel Pound, MD  
Administrative Director: Joanna Laffey

The UCSF Center for Geriatric Care offers personalized care from doctors who specialize in caring for adults 70 years of age or older. Services include podiatry, psychology and laboratory on-site, and physical therapy and radiology services nearby. The Center also provides support groups, adult education opportunities and other on-site resources. Each member of the medical staff reflects UCSF Medical Center’s tradition of excellence, wherein patients receive personal, individualized attention. Patients also have access to other UCSF specialists and health professionals.

UCSF Family Medicine Center at Lakeshore

Medical Director: Katherine Strelkoff, MD  
Administrative Director: Joanna Laffey

The UCSF Family Medicine Center at Lakeshore offers primary care for patients of all ages including infants, children, adults and seniors. Doctors at Lakeshore provide a wide range of services, including preventative medicine, care of ongoing chronic illnesses, treatment for acute or serious problems, dermatology, prenatal and post-delivery care, mental health and behavioral medicine. Lakeshore maintains a special focus on caring for pregnant women, and providing each woman with the information she needs to make informed choices and create a birth plan that reflects her own needs and desires. Lakeshore also refers patients who need more specialized care to appropriate specialists within UCSF Medical Center.

UCSF Osher Center for Integrative Medicine Clinic

The Osher Center for Integrative Medicine is staffed by physicians, nurses, and therapists who emphasize integrative care, which combines alternative therapies with conventional medicine to promote good health and treat illness. These tested practices address the biological, psychological, social, and spiritual aspects of health care. The team includes specialists in women’s health, cancer, chronic pain, repetitive strain injury, headaches, cardiac disease, nutrition and healthy living.

UCSF Primary Care at Laurel Village

UCSF Primary Care at Laurel Village provides pediatric and adult care, including same-day appointments for urgent medical needs. The Laurel Village team provides personalized, quality medical care using web-based technology and other innovative approaches.

UCSF Women's Health Primary Care

The staff of the multispecialty Women’s Health Primary Care practice includes family physicians, internists and nurse practitioners with a special interest and expertise in caring for women. Women’s Health Primary Care provides comprehensive care with an emphasis on prevention, education, and patient participation.
<table>
<thead>
<tr>
<th>Media Coverage</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Healthcare Overhaul Leads Hospitals to Focus on Patient Satisfaction</strong></td>
</tr>
<tr>
<td>LA Times – July 20, 2013</td>
</tr>
<tr>
<td>Featuring: Todd May</td>
</tr>
<tr>
<td><strong>San Francisco Adopts New Model for Improving Health</strong></td>
</tr>
<tr>
<td>UCSF News – August 2, 2013</td>
</tr>
<tr>
<td>Featuring: Kevin Grumbach</td>
</tr>
<tr>
<td><strong>Therapy Adjusts Hormone Balance Over a Few Years</strong></td>
</tr>
<tr>
<td>The Washington Post – August 23, 2013</td>
</tr>
<tr>
<td>Featuring: JoAnne Keatley</td>
</tr>
<tr>
<td><strong>The Primary Care Crunch: Not Enough Doctors and More Patients Coming</strong></td>
</tr>
<tr>
<td>KQED Podcast – September 12, 2013</td>
</tr>
<tr>
<td>Featuring: Kevin Grumbach</td>
</tr>
<tr>
<td><strong>Janet Coffman: ACA’s Impact on San Francisco and California</strong></td>
</tr>
<tr>
<td>UCSF News – September 25, 2013</td>
</tr>
<tr>
<td>Featuring: Janet Coffman</td>
</tr>
<tr>
<td><strong>2013 Diversity Awards Honors Efforts to Build Inclusive Campus</strong></td>
</tr>
<tr>
<td>UCSF News – October 1, 2013</td>
</tr>
<tr>
<td>Featuring: Clarissa Kripke</td>
</tr>
<tr>
<td><strong>SF General Following “Toyota Way” to Efficiency</strong></td>
</tr>
<tr>
<td>SF Chronicle – October 8, 2013</td>
</tr>
<tr>
<td>Featuring: Ronald Labuguen</td>
</tr>
<tr>
<td><strong>Students Unleash Power of New Collaborations at Interprofessional Education Day</strong></td>
</tr>
<tr>
<td>UCSF News – October 10, 2013</td>
</tr>
<tr>
<td>Featuring: Kevin Grumbach</td>
</tr>
<tr>
<td><strong>UCSF’s Clarissa Kripke Wins Chancellor’s Award for Disability Service</strong></td>
</tr>
<tr>
<td>SF Chronicle – October 17, 2013</td>
</tr>
<tr>
<td>Featuring: Clarissa Kripke</td>
</tr>
<tr>
<td><strong>Bond to Rebuild Marin General Hospital Appears Likely to Eke Out Victory</strong></td>
</tr>
<tr>
<td>Marin Independent Journal – November 5, 2013</td>
</tr>
<tr>
<td>Featuring: Jennifer Rienks</td>
</tr>
<tr>
<td><strong>Death Café: Talk About Dying and Eat Cake, Too</strong></td>
</tr>
<tr>
<td>San Jose Mercury News – January 15, 2014</td>
</tr>
<tr>
<td>Featuring: Shelley Adler</td>
</tr>
<tr>
<td><strong>The Root Causes Behind Many Health Problems May Surprise You</strong></td>
</tr>
<tr>
<td>National Journal – March 14, 2014</td>
</tr>
<tr>
<td>Featuring: Paula Braveman</td>
</tr>
<tr>
<td><strong>NRA Should Keep Out of Choice of U.S. Surgeon General</strong></td>
</tr>
<tr>
<td>SF Chronicle – March 25, 2014</td>
</tr>
<tr>
<td>Featuring: Laura Gottlieb</td>
</tr>
<tr>
<td><strong>Private-practice Doctors Fading in Sonoma County</strong></td>
</tr>
<tr>
<td>The Press Democrat – April 20, 2014</td>
</tr>
<tr>
<td>Featuring: Janet Coffman</td>
</tr>
<tr>
<td><strong>Dedication on Display at Global Oral Health Symposium 2014</strong></td>
</tr>
<tr>
<td>UCSF School of Dentistry – May 12, 2014</td>
</tr>
<tr>
<td>Featuring: Paula Braveman</td>
</tr>
<tr>
<td><strong>UCSF 2.0: Improving Community Health</strong></td>
</tr>
<tr>
<td>UCSF News – May 15, 2014</td>
</tr>
<tr>
<td>Featuring: Laura Gottlieb, Kevin Grumbach</td>
</tr>
<tr>
<td><strong>Expert: El Paso County has 300 Communities Designated as Colonia</strong></td>
</tr>
<tr>
<td>El Paso Times – May 21, 2014</td>
</tr>
<tr>
<td>Featuring: Paula Braveman</td>
</tr>
<tr>
<td><strong>Going to the Doctor for Back Pain Can be a Slippery Slope</strong></td>
</tr>
<tr>
<td>The Washington Post – May 28, 2014</td>
</tr>
<tr>
<td>Featuring: Wolf Mehling</td>
</tr>
<tr>
<td><strong>People with Disabilities Tell Their Story</strong></td>
</tr>
<tr>
<td>SF Chronicle – May 29, 2014</td>
</tr>
<tr>
<td>Featuring: Clarissa Kripke</td>
</tr>
</tbody>
</table>
Events

State of the Department
Thursday, September 19, 2013

Dr. Kevin Grumbach, Department Chair, presented the annual State of the Department Address on September 19, 2013, at Carr Auditorium at San Francisco General Hospital. His presentation addressed the entire department, including faculty, staff, residents, and clinicians and highlighted FCM milestones such as rewards and recognitions, the work of various FCM clinical programs and research projects, strategic planning, education, community engagement, and news impacting the entire university. This annual event is an exciting and comprehensive look at the great work being done across the many facets that comprise Family & Community Medicine at UCSF.

FCM Staff Retreat
Friday, April 18, 2014

The first annual FCM staff retreat was held as a two-part event. The first was a lively True Colors presentation, facilitated by UCSF Office of the Ombuds. This interactive learning activity aimed to increase understanding of self and others, enhance communication, and appreciate differences in the work environment. The staff then put
their collaborative skills to use at the San Francisco Food Bank where, as volunteers, staff members sorted, repackaged, boxed, and assembled food for those in need.

University of California Primary Care Collaborative
Friday, May 9, 2014

The Primary Care Collaborative provides an opportunity for primary care leaders from UC systems including Davis, Irvine, Los Angeles, Riverside, San Diego, and San Francisco to collaborate on efforts to advance primary care. UCSF hosted the Spring 2014 meeting which highlighted best practices in team-based care at UCSF primary care practices as well as updates from the other UC health systems and discussion of engagement in ACO programs.

The Jonathan Rodnick Colloquium in Innovations in Family and Community Medicine
Thursday, May 22, 2014

The annual Jonathan Rodnick Family & Community Medicine Colloquium celebrates innovations in clinical care, community engagement, medical education, and research with presentations by UCSF faculty, residents, students, and staff. The colloquium enhances networking and collaboration within our department and fosters mentoring opportunities for medical students interested in primary care.

This year’s colloquium themed, “Family and Community Medicine: The Future Is Now,” began with a keynote address given by Dr. Kevin Grumbach, Department Chair.

The plenary session this year featured a panel discussion that brought together directors in our medical education and residency programs, as well as a patient advocate. The discussion topic – “The Family Physician in 2025: Who will they be, what will they do, and how will we prepare them?” – sparked a stimulating exchange of views.

Our 2014 Colloquium included our largest audience and number of presenters to date, with over 250 participants, 24 oral presentations, and 52 posters!